

December 22, 2025

Marvin Figueroa  
BGR Group  
601 13<sup>th</sup> Street North West  
Washington, D.C. 20005



Dear Mr. Figueroa:

On behalf of the FACT Board of Trustees, I congratulate you on your recent appointment as Secretary of Health and Human Resources for Governor-Elect Spanberger's Administration. The Family and Children's Trust Fund (FACT) looks forward to partnering with you to improve outcomes for Virginia's children and families.

As an advisory board to the Commonwealth, FACT has long advanced solutions that prevent and address family violence and strengthen family well-being. In that spirit, we encourage the incoming Administration to establish a permanently staffed Children's Cabinet in Virginia—an enduring, cross-agency structure to coordinate policy, funding, and implementation on behalf of children, youth, and families.

Issues affecting children are more complex than ever. No single program can ensure that children and youth are supported developmentally, educationally, socially, and emotionally. At the same time, the way rules, regulations, and government structures are designed can unintentionally reinforce silos; making it difficult to align services, braid funding, and deliver coordinated supports. A Children's Cabinet can help Virginia simplify and untangle rigid policies and funding streams so investments are more efficient, accountable, and effective.

A permanently staffed Children's Cabinet would function as a policy-coordinating body with a shared vision, measurable goals, and strategies that span Secretariats and agencies, while also aligning state and local partners. Many states have adopted this model to strengthen collaboration and improve outcomes for children and families.

FACT is uniquely positioned to support this work. As a public-private partnership, we provide not only private investment, but also research, convening, and coordination focused on complex challenges impacting children and families. Our work aligns directly with the purpose of a Children's Cabinet, and we would welcome the opportunity to support the Administration in designing a structure that is durable, data-informed, and results-oriented.

We would appreciate the opportunity to meet with you early in the Administration to share models from other states and discuss a Virginia approach to establishing a permanent Children's Cabinet.

Sincerely,

A handwritten signature in blue ink that reads "Season Roberts".

Season Roberts, Chair  
FACT Board of Trustees

Cc: Karen Kimsey, Co-Chair, Health and Human Resources Policy Committee  
Dorothy McAuliffe, Co-Chair, Health and Human Resources Policy Committee  
Cameron Webb, Co-Chair, Health and Human Resources Policy Committee  
Carl Ayers, Deputy Commissioner of Human Services, Virginia Department of Social Services & FACT Board of Trustees Designee for Commissioner Erskine